CENTER FOR IMPROVING VALUE IN HEALTH CARE



CO APCD Advisory Committee Meeting Notes - 5.14.2019

Committee Attendees In Person: Kim Bimestefer, Executive Director, HCPF; Senator Joann Ginal; Debra Judy, Policy Director, Colorado Consumer Health Initiative; David Keller, Professor and First Vice Chair, University of Colorado School of Medicine and Children's Hospital of Colorado; Todd Lessley, VP for Population Health, Salud Family Health Centers; Jessica Linart, Director of Insurance, CO PERA; Bethany Pray, Healthcare Attorney, Colorado Center for Law and Policy; Kelly Schultz, Senior Market Analyst, Colorado Division of Insurance; Deanna Towne, Chief Information Officer, CORHIO; Chris Underwood, Director, Health Information Office, HCPF; Nathan Wilkes, Owner/Principal, Headstorms Inc.

Committee Attendees Remote Via Webinar: Justin Aubert, Chief Financial Officer, Quality Health Network; Matt Cassady, Compliance Director, Delta Dental of Colorado; Richard Doucet, CEO, Community Reach Center; Kristi Gjellum, Account Executive & Practice Lead, Employee Benefits, IMA, Inc.; Phillip Lyons, Director of Regulatory Affairs, United Healthcare; Bert Muccio, CEO, HealthTeamWorks; David Orenlas, VP, Colorado Ambulatory Surgery Center Association; Robert Smith, Executive Director, CBGH

CIVHC Attendees In Person: Vinita Bahl, Director of Data and Analytic Operations; Everett Costa, Senior Health Data Consultant; David Dale, Health Data Consultant; Maria de Jesus Diaz-Perez, Director of Public Reporting Ana English, President and CEO; Cari Frank, VP Communication and Marketing; Greg Gillespie, Account Manager; Peter Sheehan, VP of Business Development; Stephanie Spriggs, Content and Report Manager

Additional Attendees: Claire Brockbank, John Bartholomew, Mark Gritz, William Lindsay, Tom Marks, Barbara Martin, Wes Skiles, Jeff Thormodsgaard, Mark Wallace

Please refer to the presentation and materials for further information.

Note: to facilitate better understanding of the meeting, in some instances these notes are organized by topic rather than flow of conversation.

Committee Role, Affordability Roadmap & CO APCD Funding - Executive Director Bimestefer

- CO APCD Advisory Committee Role
 - Members appointed by Executive Director of HCPF
 - Members empowered to advise Executive Director and Administrator of CO APCD
- CO APCD State Funding
 - Largely supporting CO APCD operations
 - Tied to deliverable commitment to State Agencies and other stakeholders to improve care and lower costs for Coloradans
- Contracting Committee
 - Oversees the use of the CO APCD State funds
 - Consists of nine (9) members selected by HCPF's Exec. Dir.: I member each from HCPF, DHS, DPHE,
 DOI, Governor's Office; a Health Plan; a Health Care Provider; the Business Community; a consumer of health care
- Polis-Primavera Roadmap to Saving Coloradans Money on Health Care
 - Short Term Goals
 - Increase Hospital Transparency
 - Establish Reinsurance Pool to Reduce Premiums
 - Negotiate to Drive Down Cost of Health Insurance
 - Lower Hospital Prices
 - Reduce Out-of-Pocket Costs
 - Lower the Costs of Prescription Drugs
 - Mid and Long Term Goals
 - Launch a state-backed health insurance option
 - Reward primary and preventive care
 - Expand the health care workforce
 - Increase access to healthy food
 - Improve vaccination rates
 - Reform the behavioral health system
 - Support innovative health care delivery and reform models

- o CO APCD Priorities in relation to Roadmap
 - Ist Priority: Improved accuracy, reliability of CO APCD data & reporting
 - 2nd Priority: State Agencies need data to propel analytics, which should form the basis of insights, policy, legislation
 - Agencies in the lead: HCPF, DOI, CDPHE, CDHS, Lt. Gov Health Cabinet (incl. Gov's Office staff) and AG's Office
 - 3rd Priority: Securing and loading self-funded employer data into the CO APCD to improve data reliability
- Additional Executive Director Priorities
 - Execute Contractor Committee Contract with CO APCD
 - Process to release additional budget dollars to CO APCD
 - CO APCD Operational Efficiency, and \$\$ Focus on Above Priorities
 - CO APCD Sustainability
- Q&A / Discussion
 - Clarification surrounding the different types of State funding for CO APCD CMS 50/50 and new General Fund Allocation
 - CMS 50/50 is approximately \$1.6 million total, half of which is contributed by the State and the
 other half from the Centers for Medicare & Medicaid Services. These dollars are for the
 Medicaid Operations of the CO APCD only.
 - 2019 General Fund Allocation from the JBC request is approximately \$2.7 million, overseen by the new Contracting Committee (slide 6 in the HCPF presentation). It is anticipated that these dollars will be dispersed to CIVHC monthly – contingent on contract requirements being met.
 - O Does the data in the Centers for Excellence Alternate Payment Methodology slide (HCPF presentation #11) reflect the idea that health care is not "one size fits all"? Could there be negative effects from having such data available say in a rural community where smaller hospitals have lower volumes and may appear to be poorer performers?
 - The data in slide II is illustrative only but the Department is working to ensure that patients seek care at the right place at the right time.
 - Additionally, HCPF wants to ensure that unintended consequences don't arise from any efforts and wants to ensure that all communications lines between stakeholders are kept open.
 - If rural communities have a lower point of quality, it is helpful for them to have that information. It is also helpful for them know that they might get better outcomes if they travel 70 miles away.
 - However, we find that those smaller hospitals who have a preponderance of Medicare and Medicaid patients are incredibly efficient and very high quality care because they're forced to. Those that are the lap of luxury tend to be inefficient and difference in outcomes and quality. It is likely that the data will only serve us to be better as a system.

CO APCD Informed Legislation - Pete Sheehan

- HB 19-1174 Out of Network
- SB 19-004 High Cost Health Insurance Pilot Program (PEAK Alliance)
- HB 19-1168 Reinsurance (Exchange)

Public Reporting - Cari Frank

- Recent Releases
 - Spot Analysis: Prescribing Opioids in Colorado
 - o Price Variation Graphics with State Medians Shop for Care
- Planned Upcoming Releases
 - o Public Reporting Calendar in materials packet
 - Subject to change
- Reference Based Pricing Analysis Update
 - o RAND study using CO APCD data released 5.11
 - o Excel file with named hospital/system information available
 - Planning to use RAND data to provide public report information; re-calculate reference-based price cost savings estimates
- Q&A / Discussion

- The CO APCD Advisory Committee is instrumental in developing and reviewing publications prior to release. CIVHC relies on feedback from the Committee to ensure that each publication is meaningful across stakeholder segments and that the data presented in a statistically sound fashion.
- CIVHC will begin receiving Prescription Drug Rebate and Alternate Payment Model files into the CO APCD in September 2019. Given the time needed to processes and assimilate these files; we do not anticipate any publication of this information before the beginning of 2020.
- CIVHC is in preliminary stages of analysis using the Milliman Waste Calculator (or Low Value Care, as CIVHC is calling it), based on the Choosing Wisely measures. As we get deeper into the project we anticipate publishing information publicly as well making reports available to stakeholders; again, this maybe in early 2020.

CO APCD Scholarship Subcommittee Update - Pete Sheehan

- The full \$500,000 has been allocated across 18 projects in FY19
 - 2 Government project requests
 - o 6 Academic institution/research project requests
 - 10 Non-profit project requests

Data Quality Orientation - Data User Experience Panel

- Four current and past users of CO APCD data spoke about their experiences, not only with the data itself but also with CIVHC.
 - o Barbara Martin Colorado State Innovation Model / Transforming Clinical Practices Initiative
 - Mark Gritz University of Colorado
 - o John Bartholomew Department of Health Care Policy and Financing
 - o David Keller University of Colorado School of Medicine and Children's Hospital Colorado
- The main themes of the panelists' comments are outlined below. Transcripts of the complete panel are available upon request.
 - Medicaid and CIVHC both shifting data vendors at the same time created data quality and consistency issues.
 - CIVHC has additional opportunities for data quality improvement including completeness of the data, accuracy, and unexplained discrepancies.
 - The documentation accompanying data requests is frequently incomplete and requestors need more information to perform their analyses.
 - Timely and proactive communication between CIVHC and data requestors is an opportunity for great improvement in many ways, including regarding analysis methodologies, known or recently discovered challenges in the data, and the status of ongoing analyses.

Due to time constraints, the Historical, Current and Enhanced Quality Processes presentation by Vinita Bahl and subsequent Committee Q&A/Discussion was postponed to the newly added meeting in July.

Employer Data & CO APCD Milestones - William Lindsay, Claire Brockbank, Bon Smith

- Current Pilots
 - Grand Junction
 - Summit County
- Other Community Activity
 - Vail Valley Partnership
 - Northern Colorado Larimer & Weld Counties
 - o Denver Metro Chamber of Commerce
- Future Employer Reports
- Q&A/Discussion
 - Self-funded employers are an important segment of the market that is missing in the CO APCD. Bill Lindsay, Claire Brockbank, and Bob Smith are all working to get them to see the value in submitting voluntarily to the CO APCD by showing them the power of the data. These advocates need CIVHC to be more responsive in order to meet the needs of the employers.