

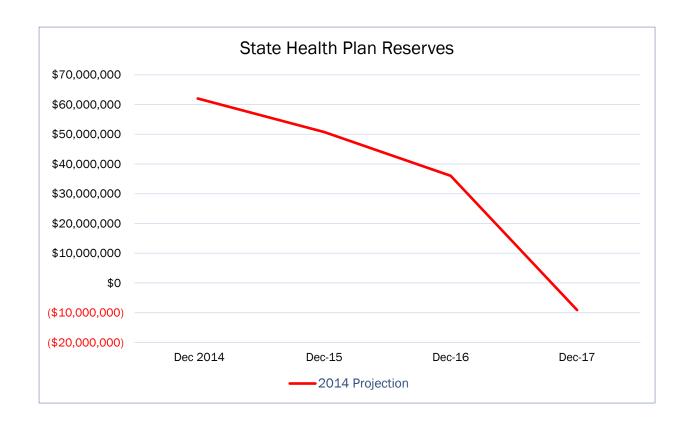


STATE OF MONTANA EMPLOYEE HEALTH PLAN

- 12,700 Employee Lives; 2,000 Retirees
- 31,000 Total Lives
- Self-Funded Plans for Medical, Dental, RX, Montana Health Centers, Vision
- Largest Self-Funded Plan in Montana



DECEMBER 2014 TURNING POINT



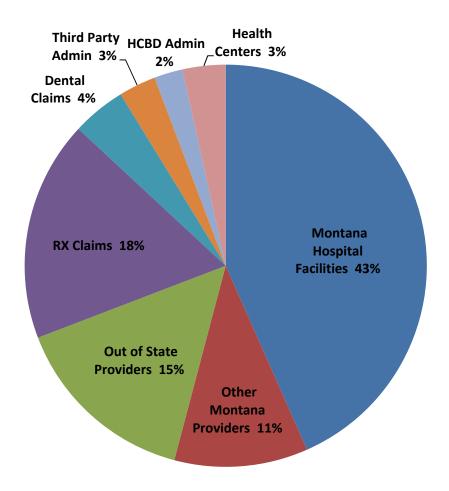


PRESSURES FROM ALL STAKEHOLDERS

- Montana Legislature Senate Bill 418
- News Media
- Governor's Office
- Vendors and Providers
- Montana Hospitals
- Pharmacy Product through Purchasing Co-Operative
- Plan Members
- Unions
- Our own staff
- Running out of \$\$\$



HOW ARE THE PLAN COSTS DISTRIBUTED?



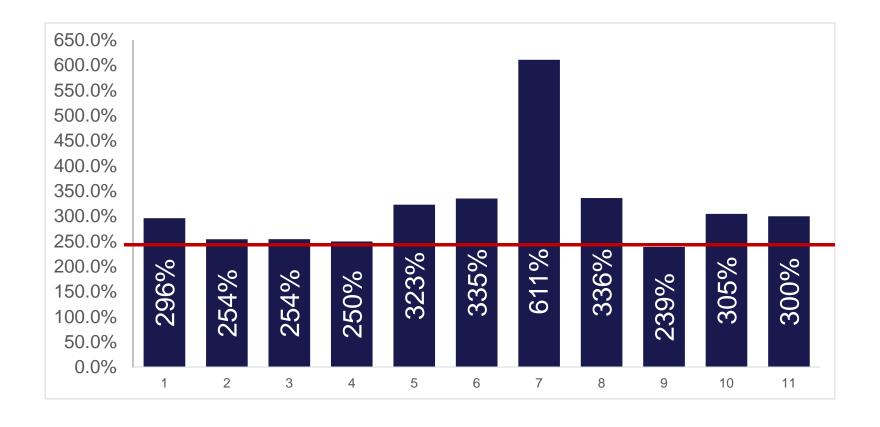


MONTANA HOSPITALS - CHARGE LESS DISCOUNT



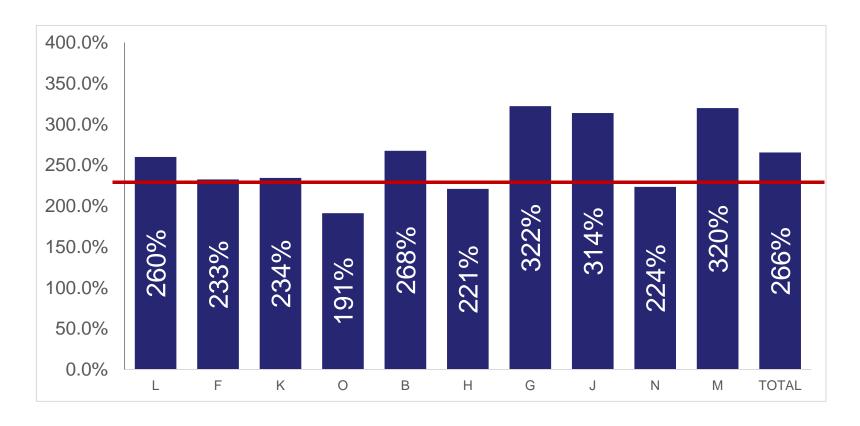


OUTPATIENT COST COMPARISON



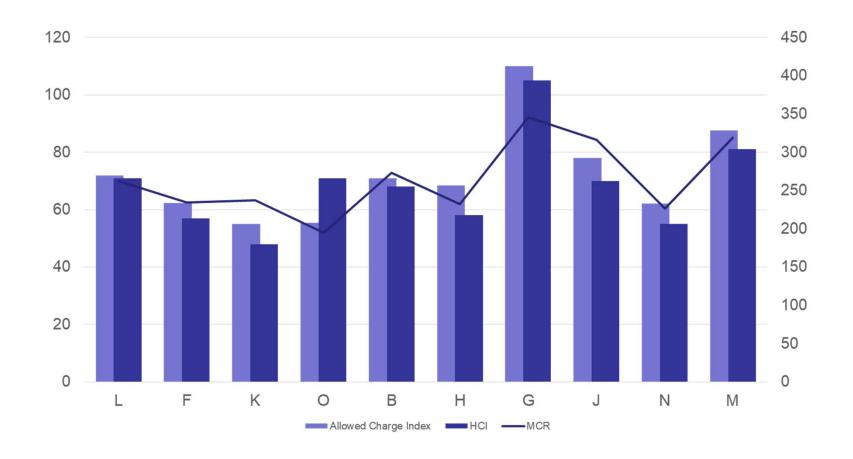


INPATIENT COST COMPARISON



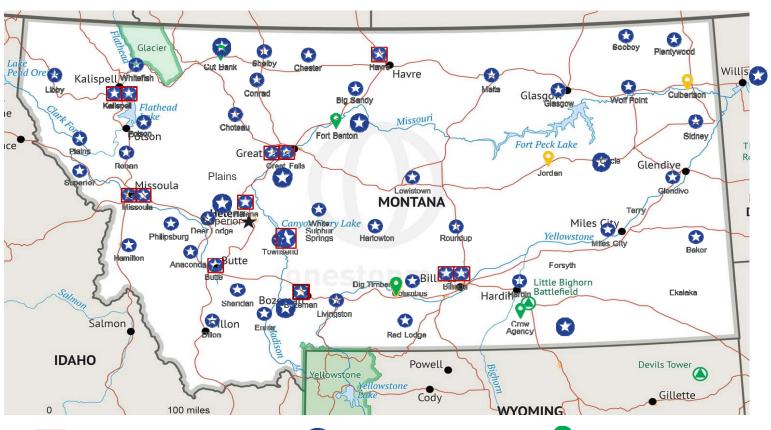


CLEAVERLY & ASSOCIATES





DISTRIBUTION OF PARTICIPATING PROVIDERS





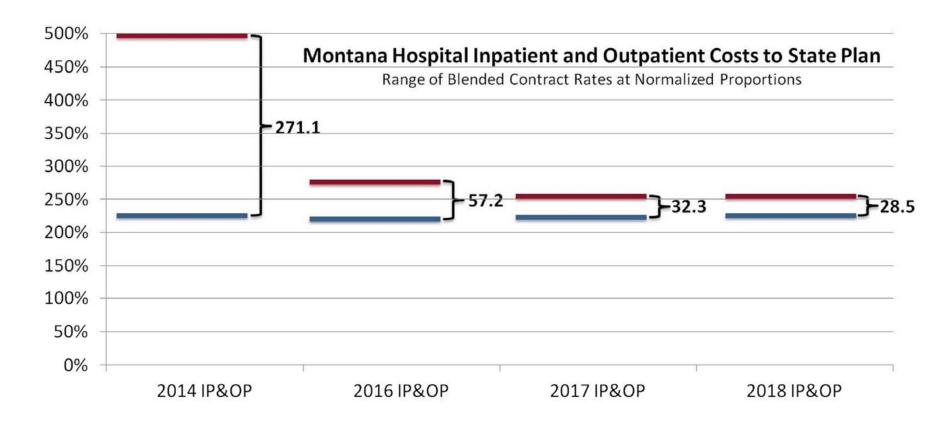
Signed, PPS







REFERENCE BASED PRICING





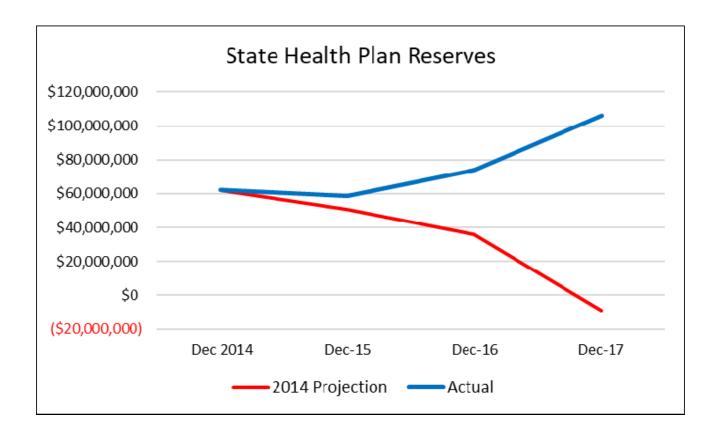
REFERENCE BASED PRICING PROJECTIONS







RESERVE POSITION NOW



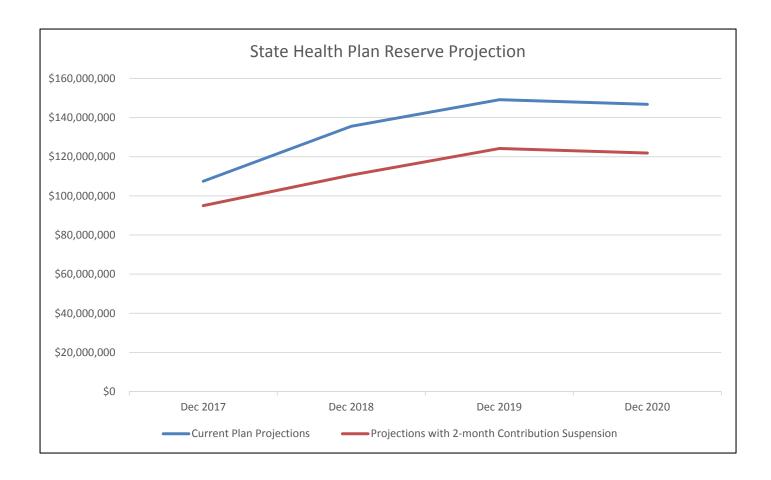


ADDITIONAL EFFORTS

- Transparent Pharmacy Benefit Manager
- Changed TPA
- Benefit Plan Modifications
- Appeals Process Implementation
- On-Site Health Clinics
- 23% Staff Reduction in Benefits Team
- Eliminated Duplicate Programs
- Renegotiated Vendor Fees 18% to 24% reduction
- Medication Therapy Management Program (Montana Independent Pharmacists and University of MT Pharmacy School



PROJECTIONS





THANK YOU FOR YOUR TIME!

