



# Colorado Scorecards on Payment Reform

Dollars and Sense: Lowering Health Care Costs and  
Increasing Transparency

Catalyst for Payment Reform

November 13, 2018



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## AGENDA

About CPR

CPR's Scorecards on Payment Reform

Economic signals

System Transformation & Outcomes  
Measurement

Questions & Contact

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# About CPR

# About CPR

An independent non-profit corporation **working to catalyze employers, public purchasers and others** to implement strategies that produce higher-value health care and improve the functioning of the health care marketplace.

- 32BJ Health Fund
- 3M
- Aircraft Gear Corp.
- Aon Hewitt
- Arizona Health Care Cost Containment System (Medicaid)
- AT&T
- The Boeing Company
- CalPERS
- City and County of San Francisco
- Comcast
- Compassion International
- Covered California
- Dow Chemical Company
- Equity Healthcare
- FedEx Corporation
- GE
- General Motors Company
- Google, Inc.
- Group Insurance Commission, MA
- The Home Depot
- Mercer
- Miami University (Ohio)
- Ohio Medicaid
- Ohio PERS
- Pennsylvania Employees Benefit Trust Fund
- Pitney Bowes
- Qualcomm Incorporated
- Self-Insured Schools of California
- South Carolina Health & Human Services (Medicaid)
- TennCare (Medicaid)
- US Foods
- Walmart Stores, Inc.
- Wells Fargo & Company
- Willis Towers Watson

# About CPR continued



## EDUCATION

Learn about  
high-value  
health care  
purchasing



## TOOLS & SUPPORT

Helping  
purchasers  
take action



## COORDINATION

A louder voice  
in the  
marketplace



## RESEARCH & ANALYSIS

Push the  
market and  
measure  
progress

### CPR's Goal:

20% of payment flows through methods proven to improve value by 2020

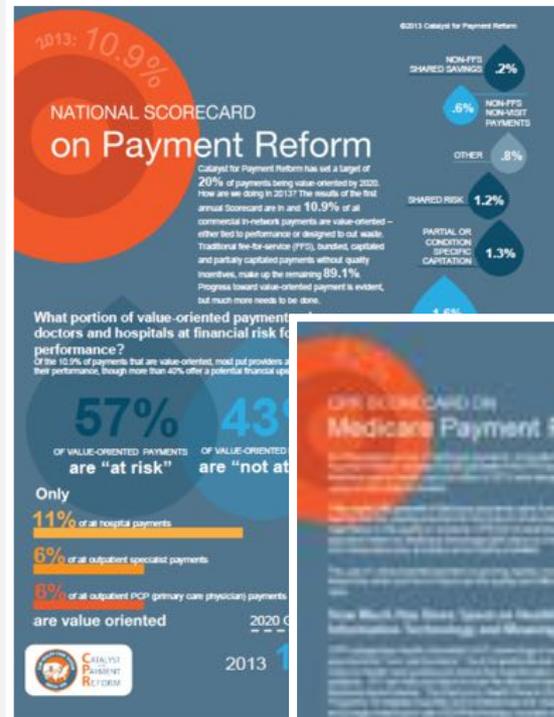
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# CPR's Scorecards on Payment Reform

# Previous Scorecards

- ✓ **National and Regional Scorecards** - the first to track the nation's (and certain states') progress in implementing value-oriented payment.
- ✓ **Scorecard 2.0** includes the same metrics and more, developed with the help of a **multi-stakeholder advisory committee**.

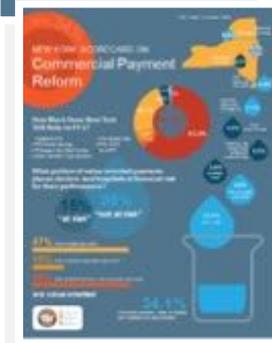
2013, 2014 National Scorecards



CA 2013, 2014



2015 FFS Medicare Scorecard



NY 2015 Medicaid & Commercial

# Tracking progress

CPR wanted to go beyond tracking how much & what types of payment reform programs occur between payers and providers in the **commercial and Medicaid** market.

Scorecard 2.0 seeks to answer the question: **Are payment reforms having their intended impact on the quality, efficiency, and cost of health care?**

# Introducing 2.0

The development and piloting of Scorecard 2.0 in **Colorado, New Jersey, and Virginia** is funded by:



CPR selected the states through a RFP process in the summer of 2017.

CIVHC stated in their response:

“The information contained in the Scorecard will help health plans and our state identify additional ways we can make significant strides towards reducing costs and improving outcomes, enabling the setting of goals for payment reform moving forward.”



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# Economic Signals

**Payment reform:** a range of health care payment models that use payment to promote or leverage greater value for patients, purchasers, payers, and providers.

CPR measures **the total dollars paid to providers through payment reform programs (with quality) in CY 2016 or most recent 12 months.**

## Commercial

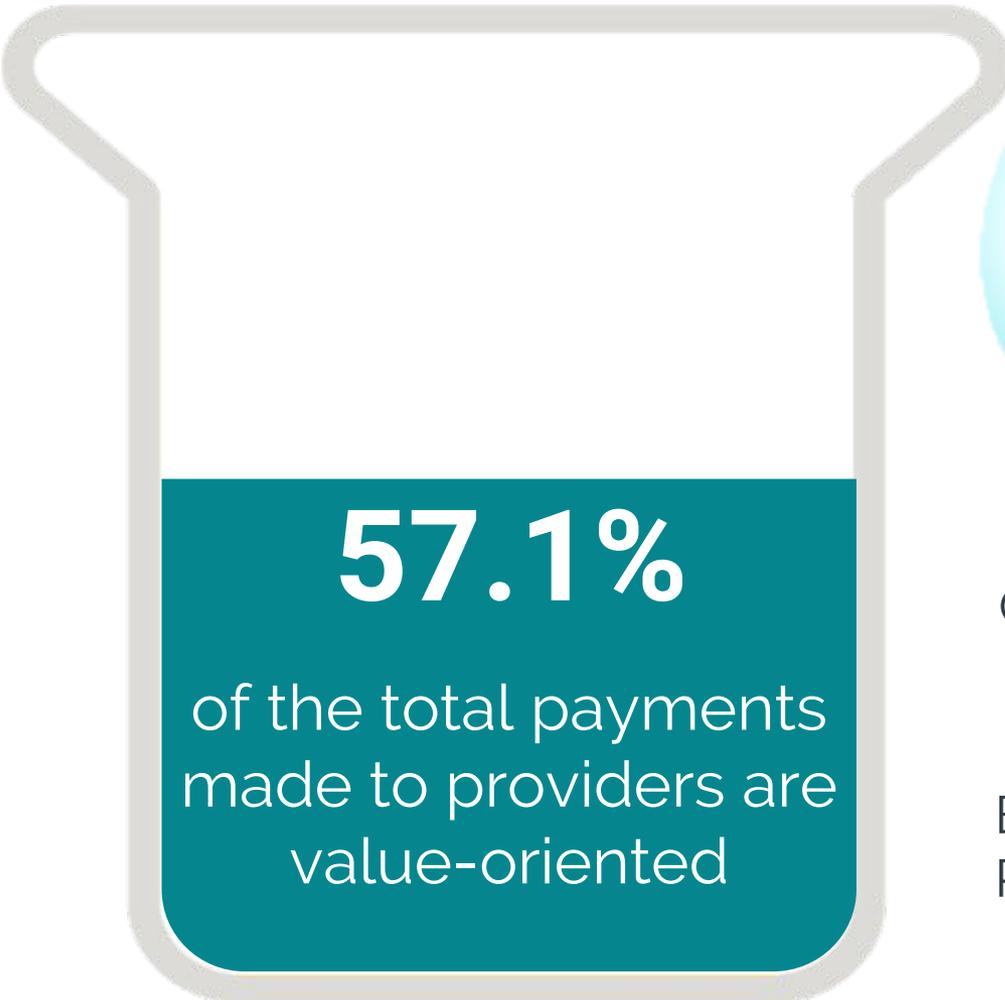
- ✓ **4 health plans** participated
- ✓ These plans and their contracted providers cover **2,214,000 lives** in the commercial market or **78% of the commercially-insured lives** in Colorado
- ✓ Sets a baseline for Colorado using **2016 data**

## Medicaid

- ✓ Collected data directly from **HCPF**
- ✓ Data represents that of **1,329,000 lives** in the Medicaid market or **100% of Medicaid enrollees** in Colorado in 2016
- ✓ Sets a baseline for Colorado using **2016 data**



# Commercial payment reform



**57.1%**

of the total payments  
made to providers are  
value-oriented

**26.5%**  
SHARED  
SAVINGS

**18.1%**  
PAY-FOR-  
PERFORMANCE

FULL  
CAPITATION **7.3%**

SHARED  
RISK **4.4%**

BUNDLED  
PAYMENT **0.6%**

PARTIAL  
CAPITATION **0.2%**

# Medicaid payment reform



**54.4%**  
of the total payments  
made to providers are  
value-oriented



**16.4%**  
PAY-FOR-  
PERFORMANCE



**16.4%**  
NON-VISIT  
FUNCTIONS

PARTIAL OR  
CONDITION  
SPECIFIC  
CAPITATION



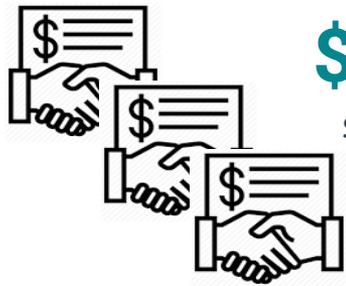
**12.1%**

BUNDLED  
PAYMENT



**9.5%**

## COMMERCIAL

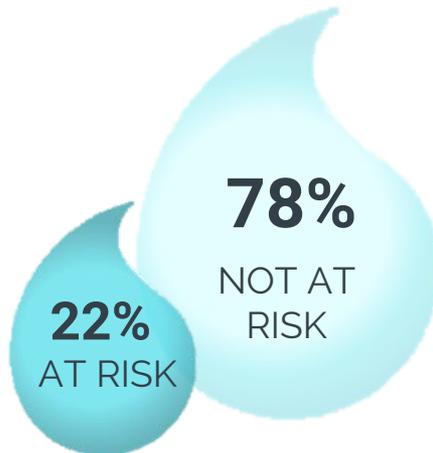


**\$350 million**  
spread across  
**3 contracts**

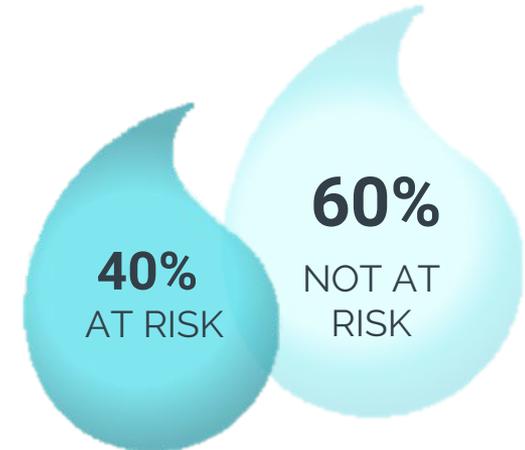


## MEDICAID

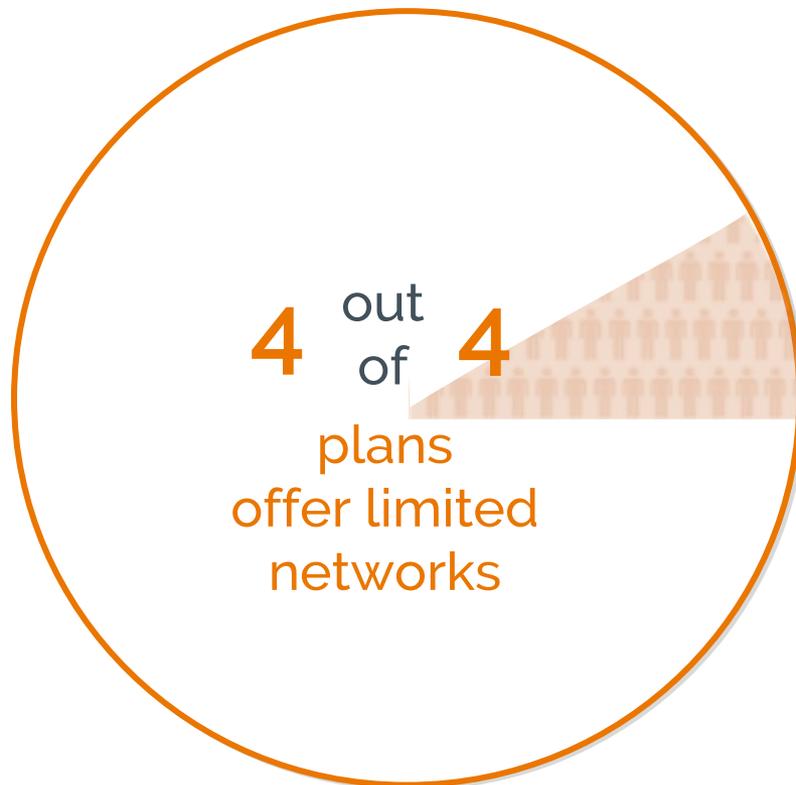
Zero shared risk  
contracts reported



Share of Value-Oriented  
Payments that Put  
Providers at Financial Risk



# Limited networks (commercial only)

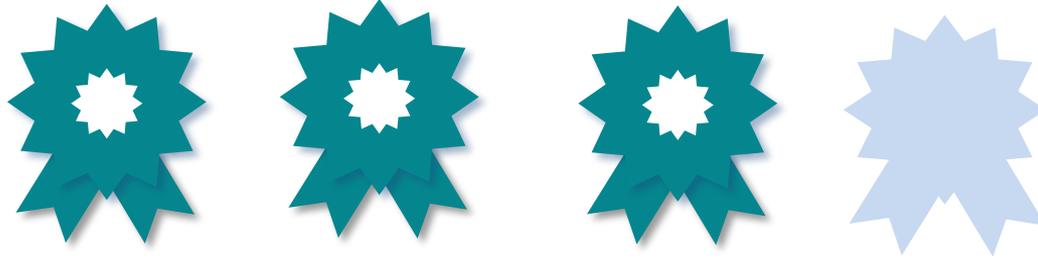


**9%**  
of members  
in these plans  
are enrolled  
in these products

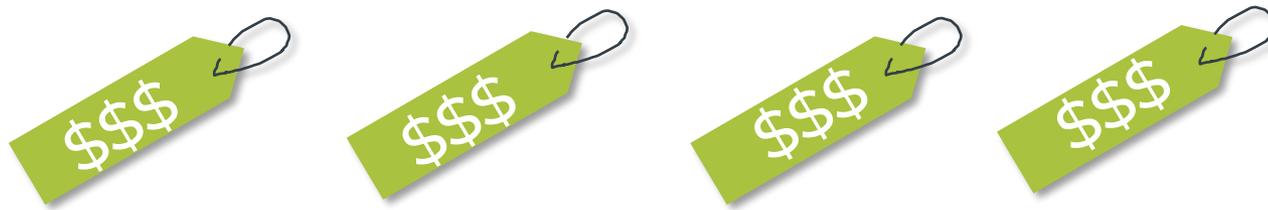
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# System Transformation & Outcomes Measurement

# Member support tools (commercial only)



**3 of 4 offer quality information**

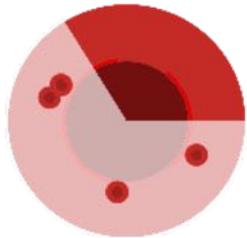


**4 of 4 offer price information**



**3 of 4 offer treatment decision information**

## HbA1c poor control



**34%**  
of people with diabetes  
had **poorly controlled**  
blood sugar (HbA1c >9%)

U.S. PPO average: 43%

## Controlling high blood pressure

**62%** of people with  
hypertension had  
**adequately controlled**  
blood pressure



U.S. PPO average: 55%

## All-cause readmissions



U.S. average not available

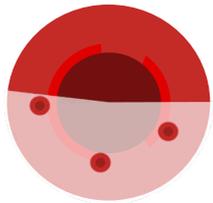
## HbA1c testing

**91%** of people with  
diabetes **had a blood**  
**sugar test** (HbA1c)



U.S. PPO average: 89%

## HbA1c poor control



XX%

of people with diabetes had **poorly controlled** blood sugar (HbA1c >9%)

Medicaid average: 43%

## All-cause readmissions

Not applicable to Medicaid for HEDIS 2017

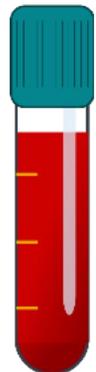
## Controlling high blood pressure

Not available for Colorado Medicaid - HEDIS 2017

## HbA1c testing

XX% of people with diabetes had a **blood sugar test** (HbA1c)

Medicaid average: 87%



# Statewide measures from Commonwealth Scorecard

## Unmet care due to cost



of adults went without care due to cost

Source: BRFSS

U.S. average: 13%

## Childhood immunizations



of children ages 1.5 - 3 years old received all recommended doses of seven key vaccines

Source: NIS

U.S. average: 71%

## Health-related quality of life



of adults report fair or poor health

Source: BRFSS

U.S. average: 16%

## Home recovery instructions



of adults reported being given information about how to recover at home

Source: HCAHPS

U.S. average: 87%

# NTSV Cesarean Sections

## COMMERCIAL



**23%**  
of women  
with  
low-risk  
pregnancies\*  
had C-  
sections

\*NTSV measure. Analysis by CIVHC of Vital Statistics Program data.

## MEDICAID



**18%**  
of women  
with  
low-risk  
pregnancies\*  
had C-  
sections

\*NTSV measure. Analysis by CIVHC of Vital Statistics Program data.



**23.9%**

The Leapfrog Group's & Healthy People 2020's target

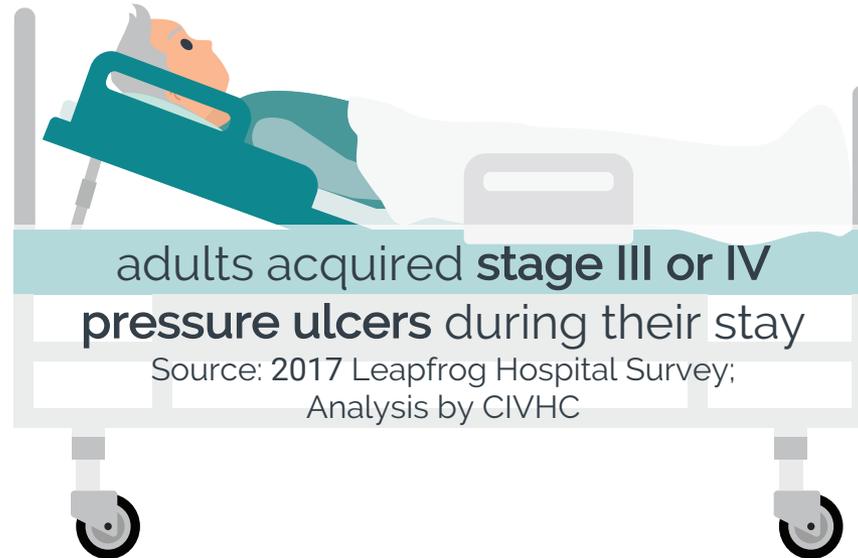
# Hospital-Acquired Pressure Ulcers

COMMERCIAL

1.8 out of every 1,000

MEDICAID

0.7 out of every 1,000



0.00 out of every 1,000

The Leapfrog Group's target

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# Questions & Contact

# Leader Perspectives Report

- ✓ **Key themes include:** administrative waste; patient-centered quality metrics; and the role of benefit design
- ✓ **17** leaders interviewed including **3** provider leaders, **3** purchasers, and others!
- ✓ **Thank you to those who participated!**



# CONTACT

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# Thank you!



Thank you for supporting this project &  
catalyzing a better functioning health  
system in Colorado!